

Date: January 28, 2023

The National Stock Exchange of India Limited,

Exchange Plaza, Bandra-Kurla Complex, Bandra (E), Mumbai 400 051 Symbol: FIVESTAR BSE Limited

Listing department, First floor, PJ Towers, Dalal Street, Fort Mumbai 400 001 Scrip code: 543663

Sub: Investor Presentation on the Unaudited Financial Results for the quarter and nine months ended December 31, 2022

Dear Sir/ Madam

In terms of Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith a copy of the Investor Presentation of the Company on the Unaudited Financial Results for the quarter and nine months ended December 31, 2022.

This Investor Presentation is also available on the website of the Company at <a href="https://fivestargroup.in/investors/">https://fivestargroup.in/investors/</a>

Kindly take the above on record.

For Five-Star Business Finance Limited

Shalini Baskaran Company Secretary & Compliance Officer





# **Five-Star Business Finance Limited**

**Investor Presentation** 

Q3 FY2023

### Safe Harbour



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**Section 1** 

Company Overview

Section 2

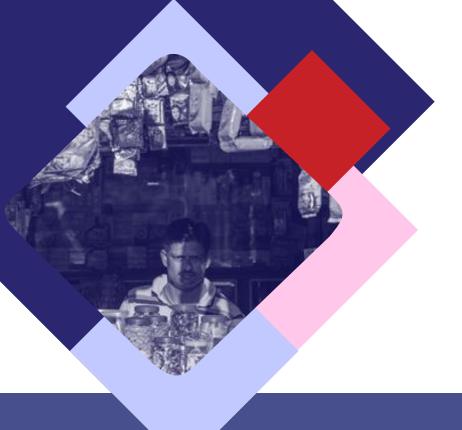
Executive Summary – Q3FY2023

**Section 3** 

Financial Performance, Asset Quality & ECL – Q3FY2023

**Section 4** 

Liability & ALM



# Section 1 Five-Star Business Finance Limited – Overview



# Built to address large market opportunity and achieve scale



Registered as NBFC-ND-SI with the Reserve Bank of India

2 decades of lending to Small Business Loan customers

Proprietary Underwriting & Collections model fine-tuned over 2 decades of experience

- ★ Built to take advantage of the large addressable market and credit gap
- Deep understanding of customer behavior; strong knowledge of the local market and regional dynamics
- ★ Success and growth of Five-Star are outcomes of the last two decades of operating in the segment
- Recognized market potential well ahead of time
- roven track record to access capital with a well thought strategy; strong investments in professional team

# **The Five Star Journey**





Strong Growth trajectory over the last 38 years of operations

# **Transformational Journey**



	FY15		FY22
Number of Branches	39	>7x	300
Loans to borrowers ('000)	5	>40x	218
Relationship Officers	59	>50x	3,176
Disbursements (₹ Mn) p.a.	793	30x	24,082 <sup>1</sup>
Assets Under Management (AUM) (₹ Mn)	1,315	>35x	50,671
Total Income (₹ Mn)	336	>35x	12,562
Profit After Tax (₹ Mn)	99	>45x	4,535
Networth (₹ Mn)	713	>50x	37,104
Stage 3 Assets (Gross) / Gross NPA	1.8%		1.0%

Five Star has grown >35x in AUM between FY15A - FY22A with the same ticket size on the back of a 7x growth in branch network across economic cycles

Notes: 1. Disbursement numbers shown are for FY20A

# **Key Success Factors**



### Deep Understanding of Customer Segment & Conservative Lending Practices

20 years of operations ATS of ~ 3-5 lakhs Conservative DBR / LTV norms

# Compelling Economics & Best in Class Return Metrics

Yields of ~24%; Spreads of ~12-13% Industry leading ROA at >8% with ROE at ~15%

### **Industry Leading Asset Quality**

Gross Stage 3 Assets of < 1.5% Net Stage 3 Assets of <1% even on a steady-state basis

### Well Capitalized & Low Leverage

Current D/E of ~1x
Can target a strong AUM growth trajectory
at 3- 3.5x leverage

# Strong Board & Experienced Management Team

Board with significant industry experience Experienced Management team of 21 members

### **High Governance Focus**

Statutory Auditor – S.R.Batliboi &
Associates LLP
Internal Auditor – Sundaram & Srinivasan
Audit Committee, Risk Management
Committee, Nomination & Remuneration
Committee, IT Strategy Committee headed
by Independent Directors

# **Unique Value Proposition – Product, Underwriting & Collections Strategy**



Customer centric model underpinned by calibrated sourcing and distribution strategy and robust underwriting and collections practices

### **Customer centric business model**



#### **Product**

- Term Loan with average tenure of 5-7 years
- Interest rate range of 24%-26%
- Loans for business, asset creation and other economic purposes
- Fully secured by property, ~95% being SORP



#### **Well-diversified Presence**

- Primary States: Tamil Nadu, AP, Telangana, Karnataka, Madhya Pradesh
- Other States: Maharashtra, Chhattisgarh, UP
- 369 branches; 6,933 employees
- Contiguous expansion. Cautious approach to newer states

### Comprehensive credit assessment and robust risk management



### **Sourcing and Underwriting**

- 100% in-house sourcing and processing with focus on service oriented business
- Assessment based on 3 Cs (Character, Cash flow and Collateral)
- Two levels of check each in business and in credit; conservative credit policies
- Assignment of co-applicants Loans to the family and not individuals

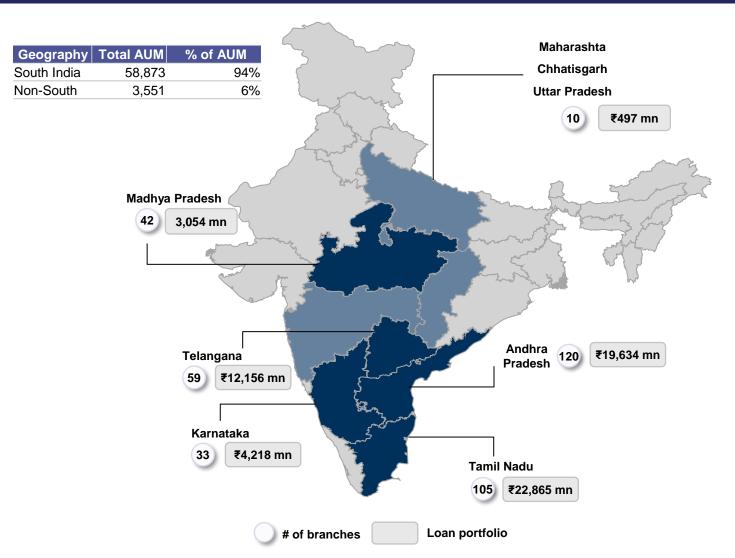


#### **Collections**

- Strong on-ground collection infrastructure and supervisory follow up to cater to new to formal credit customer segment
- Relatively higher softer delinquencies; consistently low on 90+ DPD
- <2% IRR loss on settled loans which were 90+ DPD on settlement<sup>1</sup>

# **Distribution Strategy**





Vintage-wise average AUM per branch (as of December 2022)								
Branch Vintage No of branches Average AU								
<=1 year	89	22						
1 – 3 years	43	106						
3 – 5 years	123	182						
> 5 years	114	295						
Total	369	169						

	State-wise portfolio break-up									
State	No of branches	9MFY23	FY2022	FY2021	FY2020					
Tamil Nadu	105	37%	39%	41%	43%					
Andhra Pradesh	120	31%	29%	28%	28%					
Telangana	59	19%	19%	18%	19%					
Karnataka	33	7%	7%	7%	7%					
Madhya Pradesh	42	5%	5%	4%	3%					
Others	10	1%	1%	1%	1%					
Total	369									

Strong South India presence coupled with a contiguous expansion strategy

Notes: As of Dec 31, 2022. Map not to scale.

# **Strategic Technology Focus**



### Robust investments in technology to efficiently manage the lending process, increase productivity and decrease costs

Augmentation of team for next level of development

System based underwriting through ERP solution

Manual underwriting

Manual underwriting process with minimal technology involvement

2

- Significant investments in technology over the last 5 years
- Moved to FinnOne Neo (ERP solution) with automated workflow and rule engine configuration
- Moved to a completely paperless underwriting model with all data available on cloud

3

- Augmentation of team 30 IT personnel as on date
- Hired Vanamali Sridharan as CTO
- Hired Head of Engineering and Data Sciences to manage the proposed tech developments

Ongoing Investments to help build a scalable and efficient model...



API infrastructure to leverage strengths of third party service providers / fintechs



Data analytics and machine learning



Robust customer credit scoring model

...to lead to a reduction in turnaround time from login to loan sanction

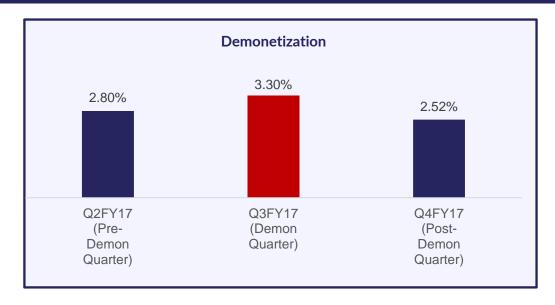
Utilizing technology for processing of loan applications and analysing credit risks

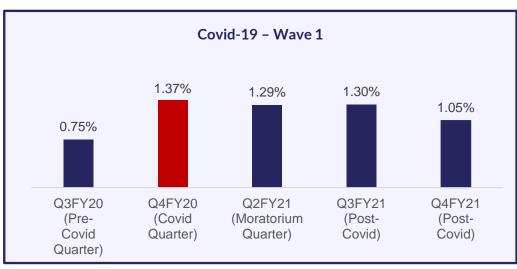
Faster decision making

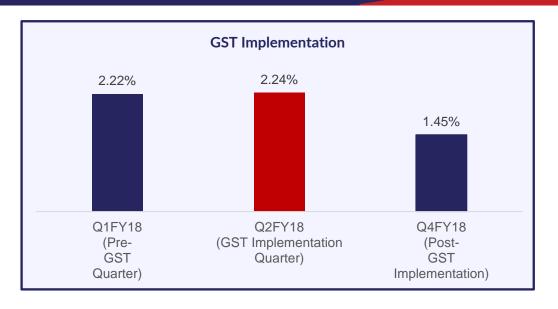
Better customer service and engagement and faster turnaround time

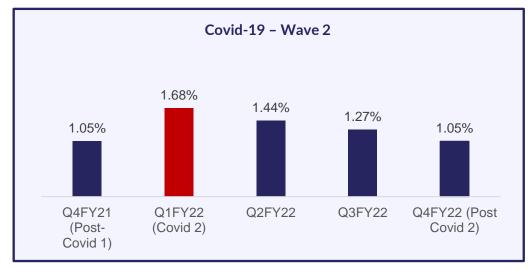
# **Resilience through Crisis – Gross Stage 3 Assets**











# **Consistent Financial Performance over the years**<sup>1</sup>



Particulars (₹ Mn)	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022
Operational Information	1 12010	112010		1 12010	1 12010	1 12020		112022
Number of branches	39	64	103	130	173	252	262	299
Loan disbursals	793	1,319	3,830	7,072	14,822	24,087	12,450	17,562
AUM	1,315	1,981	4,834	10,084	21,128	38,922	44,454	50,671
Number of employees	167	293	691	1,290	1,971	3,734	3,938	5,675
Financial Information								
Income from Operations	336	473	859	2,082	4,089	7,873	10,513	12,562
Interest expenses	104	141	237	578	769	2,156	3,261	2,984
Net Interest Income (NII)	232	332	622	1,504	3,320	5,717	7,252	9,578
Operating Expenses	76	122	286	625	1,060	1,731	2,136	3,081
Loan losses & Provisions	4	7	28	93	76	493	352	455
Profit Before Tax (PBT)	152	203	308	786	2,184	3,493	4,764	6,042
Profit After Tax (PAT)	99	134	194	558	1,567	2,620	3,589	4,535
Total Comprehensive Income	99	134	194	558	1,563	2,608	3,582	4,513
Ratios								
Cost to Income	34.48%	38.86%	50.48%	47.74%	34.22%	38.90%	34.31%	36.92%
Return on Total Assets	7.04%	6.87%	4.22%	5.82%	8.78%	7.31%	6.99%	7.16%
Return on Equity	16.65%	16.47%	12.26%	12.97%	15.14%	15.36%	16.85%	13.85%
Gross Stage 3 assets / Gross NPA <sup>2</sup>	1.81%	1.82%	2.47%	1.43%	0.89%	1.37%	1.02%	1.05%
Net Stage 3 assets / Net NPA <sup>3</sup>	1.48%	1.52%	2.07%	0.94%	0.68%	1.13%	0.83%	0.68%
Provision Coverage Ratio - overall AUM	0.57%	0.54%	0.81%	0.97%	0.80%	1.58%	1.95%	2.03%
Provision Coverage Ratio - Stage 3	18.40%	16.34%	16.24%	33.89%	22.99%	17.67%	17.92%	34.91%
CRAR	52.17%	39.14%	43.78%	58.82%	64.09%	52.94%	58.86%	75.20%
Debt / Equity ratio	1.24	1.43	2.04	0.92	0.70	1.22	1.48	0.69



### **Sustainable Business Model Built Around Societal Impact**



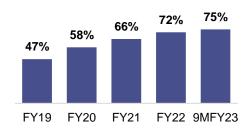




### **Financial Inclusion**

- Caters to the underserved market of small business loans
- Meets demand which is majorly catered by informal sources
- Employment opportunities in semi-urban and rural areas
- Focus on hiring local talent

### Majority of AUM from LIG



- ✓ Provides business loans
- ✓ Lower interest rates

**Economic upliftment** 

# Corporate Social Responsibility

 CSR Committee is focused on improving education, health and livelihood

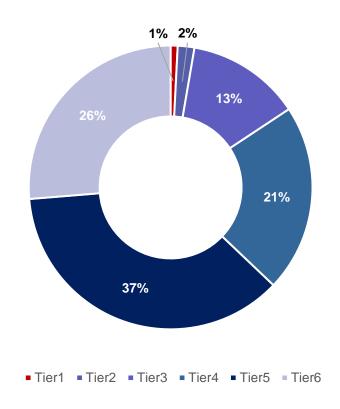
# **Strong ESG Focus**



### Social Impact achieved through...

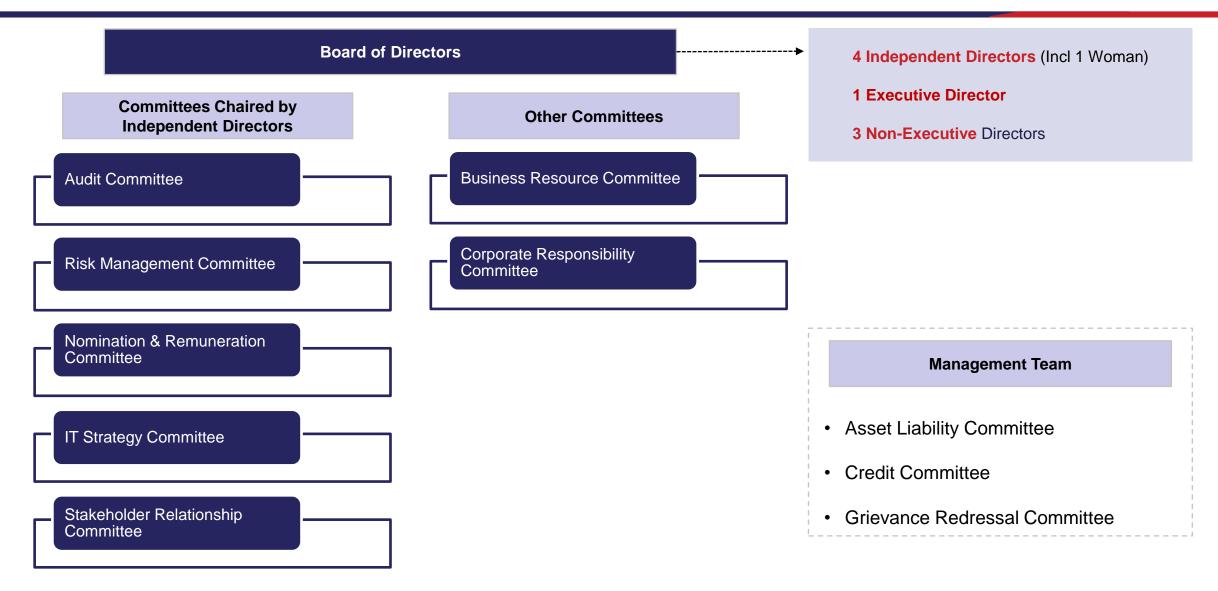
**Branch Presence**  Significant branch presence in Tier 3 to Tier 6 towns Low income borrowers · Customers with strong incomes from **Customers ignored by** everyday services but lacking the banks / larger Fls documentary evidence of such incomes Fully Collateralised loan Predominant portion of lending towards business purposes (income generation) **Lending for business** • Displace unorganised institutions (money purposes lenders) – First time borrowers to formal lending

Significant Branch presence in Tier 3 to Tier 6 towns - semi-urban and fast-growing rural geographies



# **Strong Governance framework**





# **Distinguished Board of Directors**





Lakshmipathy Deenadayalan Chairman & Managing Director



Anand Raghavan Independent Director Chair – Audit Committee



T T Srinivasaraghavan Independent Director Chair – Risk Management Committee



Bhama Krishnamurthy Independent Director Chair – Nomination & Remuneration Committee



Ramkumar Ramamoorthy Independent Director Chair – IT Strategy Committee



Vikram Vaidyanathan Non-Executive Director<sup>1</sup>



G V Ravishankar Non-Executive Director<sup>2</sup>



Thirulokchand Vasan Non-Executive Director

# **Experienced Management team**





Rangarajan Krishnan Chief Executive Officer



Srikanth Gopalakrishnan Chief Financial Officer



Vishnuram Jagannathan Chief Operating Officer



Parthasarathy Srinivasan Chief Credit Officer



Sathya Ganesh Chief Business Officer



Vanamali Sridharan Chief Technology Officer



Jayaraman Sankaran Chief Risk Officer



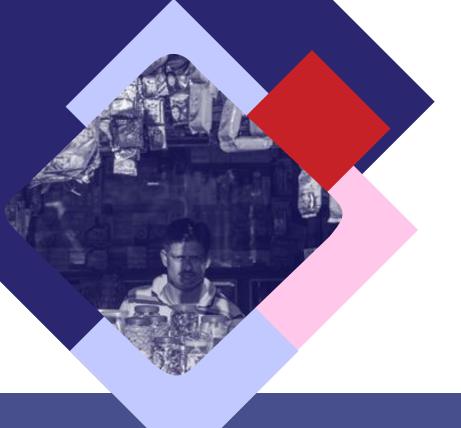
Ramesh Kannah Chief Legal Officer



Naveen Raj Chief Audit Officer



Prashanth Sreenivasan Chief Treasury Officer



# Section 2 Executive Summary – Q3FY2023



# Five-Star Business Finance – At a glance



### Scale of **Operations**



₹62.4bn / ₹47.7bn AUM in Q3FY23 / Q3FY22 31% growth Y-o-Y



₹22.8bn / ₹11.1bn

Amount Disbursed in 9MFY23 / 9MFY22



77,318 / 42,527

Number of Disbursements in 9MFY23 / 9MFY22



₹41.7bn Net Worth

#### Distribution



Number of Branches



3.715

**Business and Collections** Team



Presence in 8

States across India (focused on expansion)



100% In-house Sourcing & Collections **Granular Book** 



100% Secured

Loan Book (95% against SORP)



₹0.30mn

Average ticket size1 for loans disbursed in Q3FY23



269.919

Live accounts<sup>2</sup>



37.2%

Average LTV<sup>3</sup> (As of December 31, 2022)

**Asset Quality** 

1.45%

Q3FY23<sup>4</sup> Stage 3 Assets (Gross)



0.81%

Q3FY23<sup>5</sup>

Stage 3 Assets (Net)



0.27%

Q3FY23 Credit Cost to Average Total Assets<sup>6</sup>



1.00% / 48.61%

Total Restructured Portfolio / Provision Coverage on restructured book

**Liability Profile** 



Lender relationships



68.03%

CRAR - Sufficient capital



**Borrowing profile** 

Fixed rate borrowings of 38.5%



AA- / A+

Long term credit rating by India Ratings / ICRA & CARE **Profitability** 



₹4.3bn / ₹3.4bn

PAT for 9MFY23 / 9MFY22 29% growth Y-o-Y



17.91%

Net Interest Margin<sup>7</sup> for 9MFY23



8.64%

Return on Total Assets for 9MFY23



14.66%

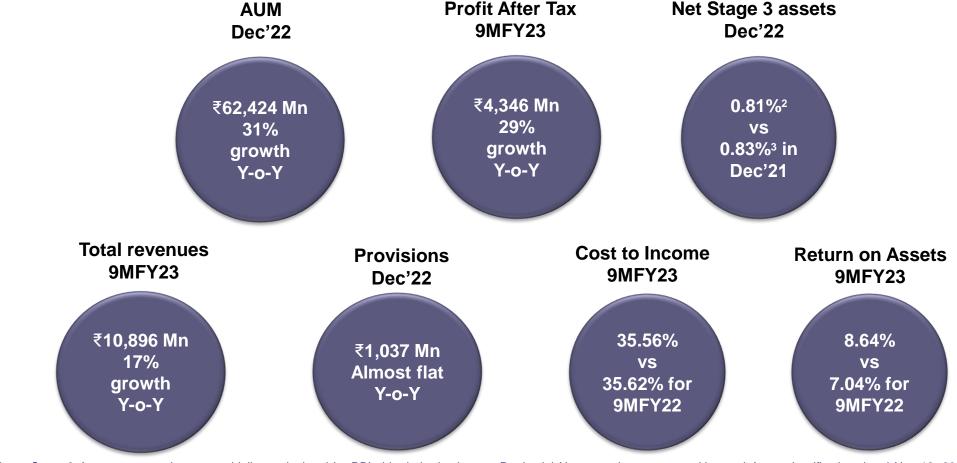
Return on Avg. Equity<sup>8</sup> for 9MFY23

Note 4 -Stage 3 Assets (Gross) computed as per guidelines stipulated by RBI vide their circulars on Prudential Norms on Income recognition and Asset classification dated Nov 12, 2021 and Feb 15, 2022 (wherein implementation of upgradation norms were deferred to October 1, 2022) i.e loans that have crossed 90 days past due any time during the quarter and not cleared their arrears fully, expressed as a % of AUM

# **Executive Summary**



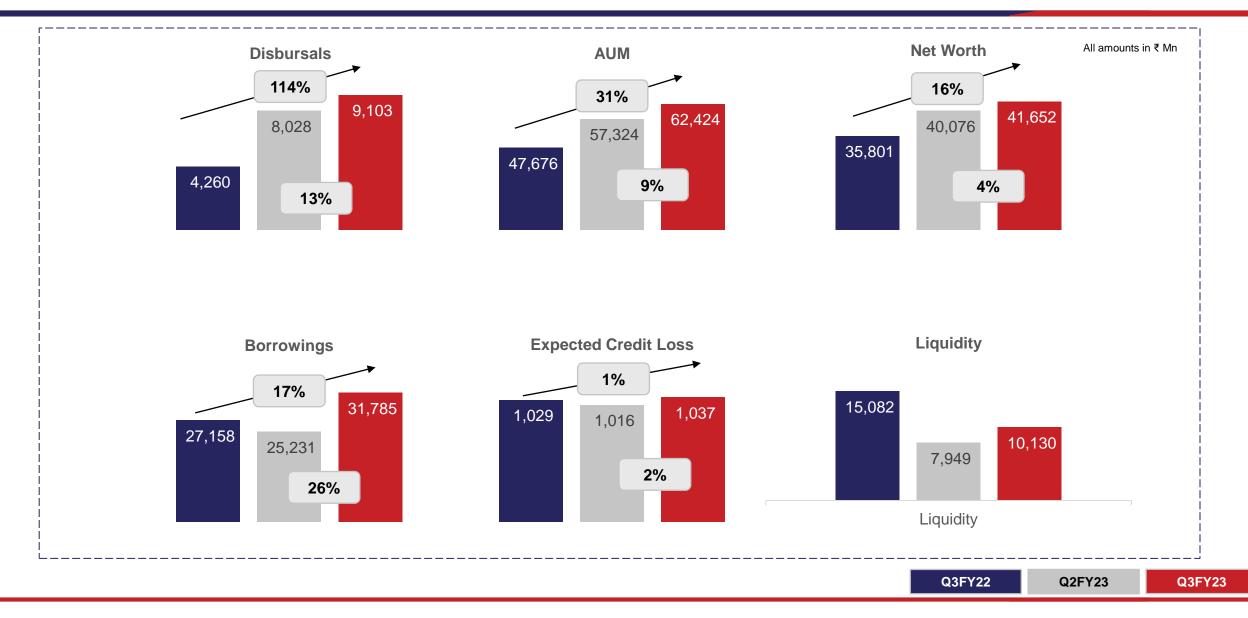
- Five Star continued to witness a strong quarter in Q3FY2023 across Growth, Profitability and Quality.
- Business & Disbursal momentum back to pre-COVID levels and collections continue to be robust.
- Y-o-Y growth of 31% on AUM and Gross Stage 3 Assets of 1.45%<sup>1</sup>



Note 1 – Gross Stage 3 Assets computed as per guidelines stipulated by RBI vide their circulars on Prudential Norms on Income recognition and Asset classification dated Nov 12, 2021 and Feb 15, 2022 (wherein implementation of upgradation norms were deferred to October 1, 2022) i.e loans that have crossed 90 days past due any time during the quarter and not cleared their arrears fully, expressed as a % of AUM

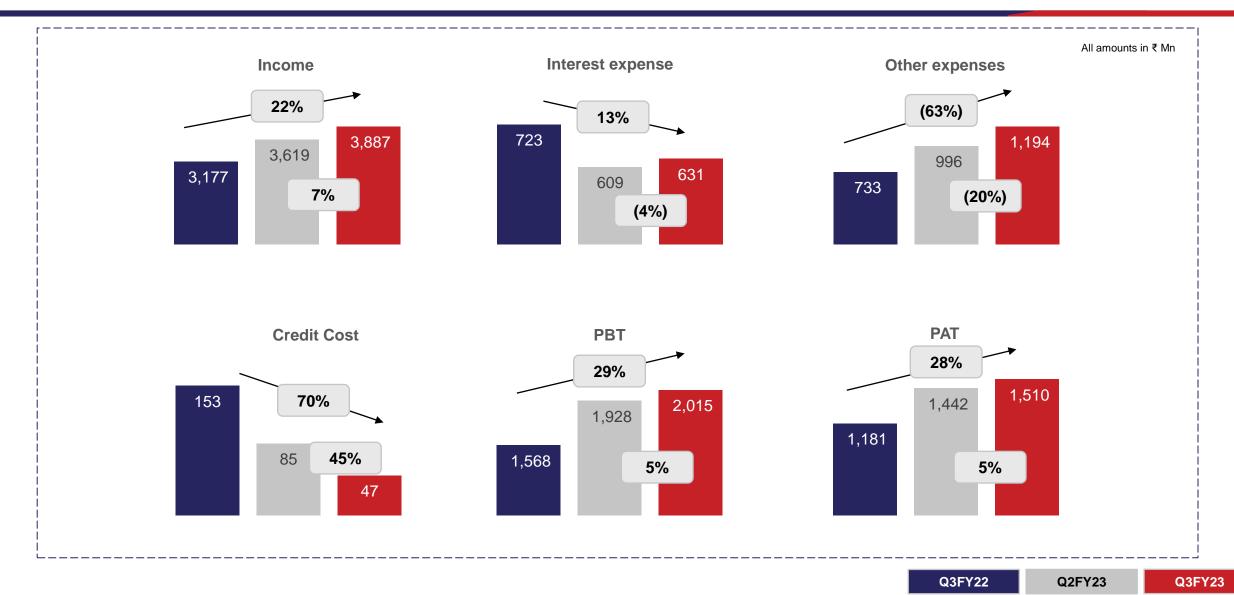
### **Balance Sheet indicators**





### **P&L** indicators

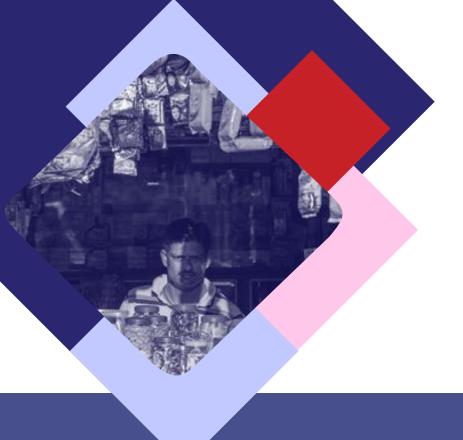




# **Financial Summary**



- Net Q-o-Q AUM growth of ₹5,100 Mn in Q3FY23 as against ₹1,283 Mn in Q3FY22. AUM was up 31% Y-o-Y at ₹62,424 Mn as against ₹47,676 Mn as of 31 December 2021.
- Disbursements during the quarter was at ₹9,103 Mn as against ₹4,260 Mn during Q2FY22.
- Active loans at almost 0.27 Mn as against 0.20 Mn as of 31 December 2021.
- The Company added 17 branches during the quarter. Total branch count stood at 369 as against 280 branches as of 31 December 2021.
- Total Headcount stood at 6,933 as against 5,052 as of 31 December 2021.
- The Company continued to have a robust collection efficiency of 100.1% during the guarter.
- During 9MFY2023, the company has raised incremental debt of ₹16,927 Mn, at a weighted average rate of interest of 8.69% (all-inclusive cost of 8.94%¹ on fresh borrowings raised during this period). Liquidity buffer as of 31 December 2022 stood at about ₹10,130 Mn.
- During the quarter, India Ratings assigned a rating of AA- to the Company.
- Effective October 1, 2022, the Company implemented the requirements on upgradation of accounts classified as NPA as clarified in RBI Circular on Prudential norms on Income Recognition, Asset Classification and Provisioning pertaining to Advances – Clarifications dated November 12, 2021 and February 15, 2022, on upgradation of accounts classified as NPA. Based on this, Gross & Net Stage 3 assets (Non-performing assets) stood at 1.45%² and 0.81%² respectively as of 31 December 2022 as against 1.27%³ and 0.83%³ as of 31 December 2021. Loans which were overdue for more than 90 days as of 31 December 2022 stood at 1.16% (gross) and 0.58% (net).
- 10. Overall stage 2 assets stood at ₹6,648 Mn (10.65%) as of 31 December 2022 as against ₹8,622 Mn (18.09%) as of 31 December 2021 and ₹7,147 Mn (12.47%) as of 30 September 2022.
- 11. The Provision coverage on Stage 3 assets stood at 44.78% and the provision coverage on the overall portfolio stood at 1.66%.
- 12. Post tax profit grew by 28% to ₹1,510 Mn in Q3 FY23 as compared to ₹1,181 Mn in Q3 FY22.
- 13. Capital adequacy remained high at 68.03% as of 31 December 2022.

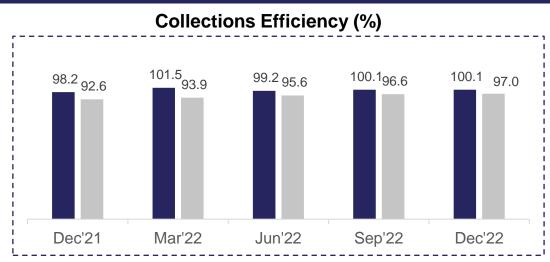


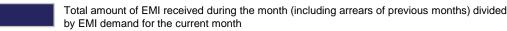
# Section 3 Asset Quality & ECL



# **Asset quality indicators**

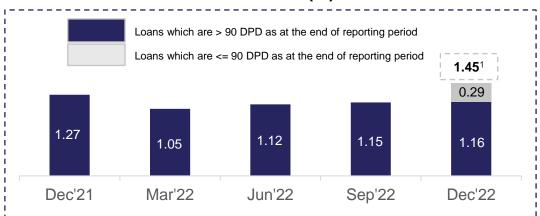


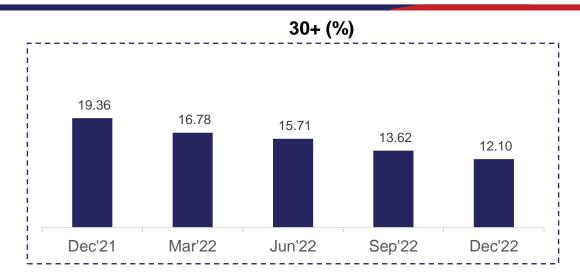




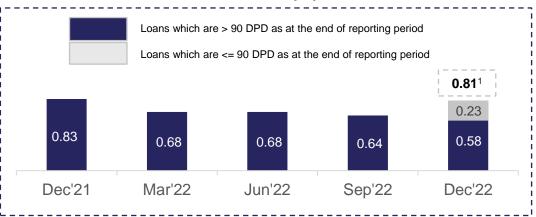
Total EMI amount received during the month, restricted to a max of 1 EMI per loan divided by EMI demand for the current month

### **Gross NPA (%)**





### Net NPA (%)



# **Asset quality indicators**



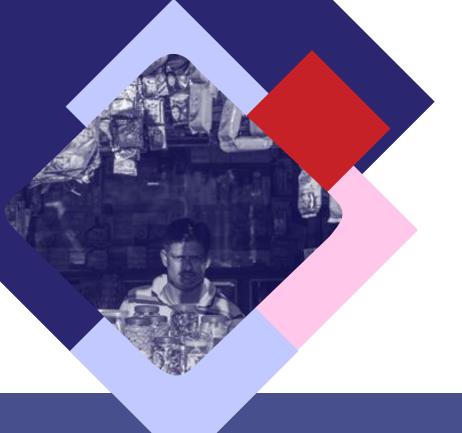
Amount in ₹ Mn	As at D	ec 2022 <sup>1</sup>	As at Sep 2022 <sup>2</sup>		As at D	ec 2021 <sup>2</sup>
Bucket	AUM	% AUM	AUM	% AUM	AUM	% AUM
Current (Stage-1)	50,484	80.87%	44,888	78.31%	32,126	67.38%
1-30 (Stage-1)	4,385	7.02%	4,630	8.08%	6,322	13.26%
31-60 (Stage-2)	3,384	5.42%	3,575	6.24%	4,070	8.54%
61-90 (Stage-2)	3,264	5.23%	3,571	6.23%	4,552	9.55%
90+ (Stage-3)	907	1.45%	660	1.15%	606	1.27%
Total	62,424		57,324		47,676	
Stage 1 Assets	54,869	87.90%	49,518	86.38%	38,448	80.64%
Stage 2 Assets	6,648	10.65%	7,147	12.47%	8,622	18.09%
Stage 3 Assets	907	1.45%	660	1.15%	606	1.27%

Improvement across buckets across quarters seen post the drop that happened consequent to second wave of Covid

# **Asset quality indicators**



Amount in ₹ Mn				
As of December 31, 2022 <sup>1</sup>	Stage 1	Stage 2	Stage 3	Total
Loans Outstanding (Gross)	54,869	6,648	907	62,424
ECL Provision	149	481	406	1,037
Loans Outstanding (Net)	54,720	6,166	501	61,387
ECL Provision %	0.27%	7.24%	44.78%	1.66%
As of September 30, 2022 <sup>2</sup>	Stage 1	Stage 2	Stage 3	Total
Loans Outstanding (Gross)	49,518	7,147	660	57,324
ECL Provision	184	540	292	1,016
Loans Outstanding (Net)	49,334	6,607	368	56,308
ECL Provision %	0.37%	7.56%	44.27%	1.77%
As of December 31, 2021 <sup>2</sup>	Stage 1	Stage 2	Stage 3	Total
Loans Outstanding (Gross)	38,448	8,622	606	47,676
ECL Provision	104	714	211	1,029
Loans Outstanding (Net)	38,344	7,908	395	46,647
ECL Provision %	0.27%	8.28%	34.82%	2.16%



# Section 3 Financial Performance – Q3FY2023



### **Balance Sheet**



Particulars (₹ Mn)	Q3FY2023	Q3FY2022	Q2FY2023
Assets			
Cash & Cash equivalents	7,317	7,598	3,438
Bank balances other than cash & cash equivalents	2,365	3,899	2,299
Loans <sup>1</sup>	61,542	47,664	57,635
Investments	1,446	3,379	1,644
Other financial assets	452	57	226
Non-Financial Assets	1,197	1,077	1,035
Total Assets	74,319	63,674	66,277
Liabilities & Equity			
Trade Payables	140	90	134
Debt Securities	5,578	12,344	7,457
Borrowings other than Debt Securities	26,207	14,813	17,774
Other Financial Liabilities	521	473	637
Non-Financial Liabilities	221	153	198
Total Equity	41,652	35,801	40,076
Total Liabilities	74,319	63,674	66,277

# **Quarterly & Half yearly Profit & Loss Statement**



Particulars (₹ Mn)	Q3FY2023	Q3FY2022	Q2FY2023	Y-o-Y	Q-o-Q	9MFY2023	9MFY2022	Y-o-Y
Loan Portfolio	62,424	47,676	57,324	31%	9%	62,424	47,676	31%
Interest Income	3,828	3,037	3,573			10,753	8,901	
Net Gain on Fair value changes	18	55	14			47	187	
Fee & Other income	41	85	31			96	202	
Total Income	3,887	3,177	3,619	22%	7%	10,896	9,290	17%
Interest Expenses	631	723	609			1,888	2,375	
Net Interest Income	3,256	2,454	3,010	33%	8%	9,008	6,915	30%
Operating Expenses	1,194	733	996			3,075	2,091	
Loan losses & Provisions	47	153	85			128	372	
Profit before Tax (PBT)	2,015	1,568	1,928	29%	5%	5,805	4,452	30%
Profit after Tax (PAT)	1,510	1,181	1,442	28%	5%	4,346	3,357	29%
Other Comprehensive Income	(3)	2	(19)			(29)	(13)	
Total Comprehensive Income	1,507	1,183	1,422	27%	6%	4,317	3,344	29%
Earnings Per Share (Basic) <sup>1</sup>	5.18	4.07	4.94			14.92	12.04	
Earnings Per Share (Diluted) <sup>1</sup>	5.15	4.02	4.87			14.76	11.86	

Note: 1. EPS for the quarters is not annualized

# **RoA Tree**



Particulars	Q3FY2023	Q3FY2022	Q2FY2023	9MFY2023	9MFY2022
Interest Income (as a % of average portfolio)	24.05%	23.91%	24.19%	24.11%	24.05%
Interest Expenses (as a % of average borrowings)	10.26%	10.45%	10.48%	10.35%	10.56%
Net Interest Income %	13.79%	13.46%	13.71%	13.76%	13.49%
Total Income % (as a % of average total assets)	22.15%	19.50%	21.88%	21.67%	19.48%
Interest Expenses (as a % of average total assets)	3.60%	4.44%	3.68%	3.75%	4.98%
Net Interest Margin %	18.55%	15.07%	18.20%	17.91%	14.50%
Operating Expenses (as a % of average total assets)	6.80%	4.50%	6.02%	6.12%	4.38%
Loan losses & Provisions (as a % of average total assets)	0.27%	0.94%	0.51%	0.25%	0.78%
Profit before Tax (PBT) %	11.48%	9.63%	11.66%	11.54%	9.33%
Tax %	2.88%	2.38%	2.94%	2.90%	2.30%
Profit after Tax (PAT) / Return on Total Assets	8.60%	7.25%	8.72%	8.64%	7.04%
Debt / Equity	0.76	0.76	0.63	0.76	0.76
Return on Equity	14.67%	13.31%	14.55%	14.66%	14.13%
Cost to income ratio	38.11% <sup>1</sup>	36.10%	35.91%	35.56% <sup>1</sup>	35.62%



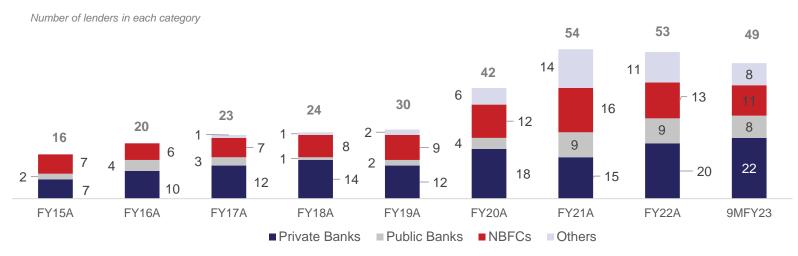
# Section 4 Liability & ALM



# **Diversified and Cost-Effective Funding Profile**



### Well diversified borrowing mix



Increased number of lending relationships from 30 + FY19 to ~50 as of Dec 2022

Deepened relationships in the PSU and private bank category

### **Long Term Credit Rating**

**AA- from India Ratings** A+ from both ICRA and CARE

**Short Term Credit Rating** 

A1+ from CARE

The Company has been assigned AA- rating by India Ratings

**NIL Commercial Paper exposure** 

The Company does not use Short term borrowing to fund its long term assets

### **Lenders to the Company**



















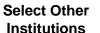
























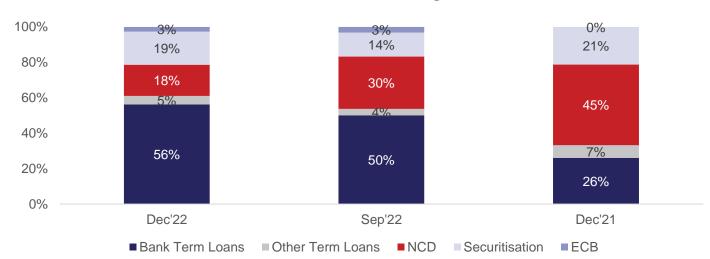




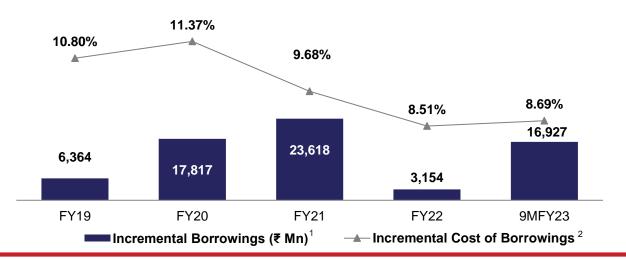
# **Diversified and Cost-Effective Funding Profile**



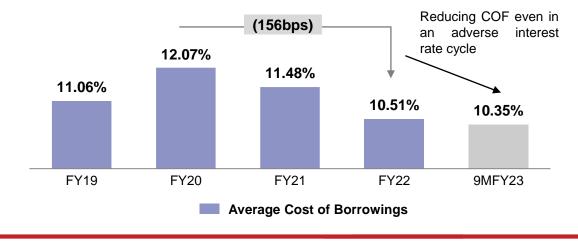




### **Cost of incremental borrowings**



#### Cost of funds on the book



### **ALM Position as of Dec'22 – Cumulative**



Particulars	Up to 1M	1-2 M	2-3 M	3-6 M	6M – 1Y	1-3 Y	3-5 Y	>5 Y
Opening Liquidity	11,283							
Add: Inflows from advances	744	809	655	2,394	5,348	22,567	21,126	8,374
Less: Outflows on borrowings	671	927	1,388	5,373	4,747	12,114	5,901	299
Add: Other inflows	388	82	11	47	24	22	109	2,068
Less: Other outflows	412	120	59	381	102	276	200	43,077
Cumulative mismatch	11,332	11,175	10,394	7,080	7,603	17,801	32,935	-

No cumulative mismatch in any of the time buckets

The Company does not use short-term borrowings to fund its long-term assets, despite possible pricing benefits

Notes: 1. Includes Interest accrued not due on loans;

# **Strong Liquidity Position as of Dec'22**



Amount in ₹ Mn	
Liquidity buffer as of Dec 2022	
Unencumbered cash & cash equivalents	10,130
Unavailed sanction from banks / Fls	3,200
Total Liquidity	13,330

Projected Cashflow Schedule	Q4FY23	Q1FY24	Q2FY24	Q3FY24
Opening Liquidity	13,330	13,839	11,949	12,740
Add: Principal collections & internal accruals	3,496	3,483	3,521	3,536
Less: Debt repayments (principal & interest)	2,987	5,373	2,730	2,017
Closing Liquidity	13,839	11,949	12,740	14,259





# **Thank You**